

## Appendix B

**Table A - 2025/26 Capital Programme  
Outturn**

					2025/26				
*Adjustments include 24/25 carry forwards and additional grants allocations	2025/26 Original Budgets £000s	Adjustments in Year* £000s			Current Capital Budget £000s	Q3 Forecast £000s	Outturn £000s	Outturn Variance to Current Budget £000s	Reason for Forecast Variance to Current Capital Budget
		2024/25 C/Fwd	Reprofile Table C	Grant & Other changes Table B					
Disabled facilities grant	2,200	558	0	813	3,571	3,373	3,220	-351	Additional grant funding was received in February which increased the budget, but the works could not be completed by the year end.
Empty Property Investment & Development	600	0	-20	0	580	818	682	102	Additional roof works were required at Blackfriars Street with a consequential lead in time required to design and erect the scaffolding.
Acquisition Fund for Housing Provision	2,500	2,389	-2,300	0	2,589	1,714	1,226	-1,363	John Venn – Agreeing the terms of the lease took longer than anticipated. Buttercross – the time needed to secure phosphate mitigation credit was not fully appreciated in the programme. Both projects expected to be completed within original programme timescales.

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Merton Meadow - Brownfield Land Release Fund	1,400	207	0	0	1,607	1,607	620	-987	Contractor on site, with works due to be completed in May 2026. Delays encountered due to significant and prolonged rainfall in January.
Swimming Pool Support Fund	0	0	0	60	60	60	60	0	
Libraries Improvement Fund	19	11	0	0	31	21	16	-15	
Stronger Towns Fund - Hereford Museum & Art Gallery Redevelopment	5,690	0	-4,150	0	1,540	1,540	1,552	12	
Stronger Towns Library & Learning Centre relocation to Shirehall	2,063	-22	-1,890	0	152	62	90	-62	Delivery of this project is currently under review
Community Capital Grants Scheme	1,530	116	-270	0	1,376	326	384	-992	Revised payment schedules have been received from grant recipients now the grants have been awarded
<b>Total Community Wellbeing Including Housing</b>	<b>16,003</b>	<b>3,261</b>	<b>-8,630</b>	<b>873</b>	<b>11,507</b>	<b>9,522</b>	<b>7,851</b>	<b>-3,656</b>	
Windows Server Upgrades	36	1	0	0	37	37	36	0	
Device and Ancillary kit replacement programme	415	0	-185	0	230	162	128	-102	Spend deferred into 2026/27 due to a review of the renewal programme timings, and extending the use of devices for as long as possible to ensure value for money. Work continues into 2026/27
M365 E5 Implementation	43	36	0	0	79	63	61	-18	Complete under budget without use of contingency
Planning & Regulatory Services software	726	0	-376	0	350	288	319	-31	
Contact Centre Telephony Replacement	0	67	0	0	67	67	44	-22	
Wide Area Network (WAN) Replacement	0	121	0	0	121	102	35	-86	Expected to complete under budget without use of contingency

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School Route Planning Software	50	0	0	0	50	50	50	0	
IT System Upgrades & Server Replacements 2025-26	500	0	-182	0	318	301	107	-211	Upgrade work deferred into 26/27 to enable prioritisation aligned with the emerging Transformation plan. Expecting profiling of spend to complete once plan has been finalised in Q1 and Q2
CCTV Equipment Upgrades	89	0	0	0	89	89	86	-3	
<b>Total Corporate Services (IT &amp; Transformation)</b>	<b>1,859</b>	<b>224</b>	<b>-743</b>	<b>0</b>	<b>1,340</b>	<b>1,158</b>	<b>866</b>	<b>-474</b>	
Schools Capital Maintenance Grant	2,795	22	0	379	3,196	3,126	2,760	-436	The contingency budget was not spent in year, as well as no emergency winter schemes and projects coming in under budget, carried forward to 26/27.
Peterchurch Area School Investment	6,595	6	-78	0	6,523	4,698	4,722	-1,801	Programme is currently on track, however a revised cashflow from the contractor is now reflected in the forecast spend
Brookfield School Improvements	2,570	1,070	0	0	3,641	3,362	2,986	-655	Project anticipated to deliver under budget and a small delay into May 26
High Needs Grant	2,000	102	0	0	2,103	1,700	1,396	-707	S106 has provided funding for one project in place of the use of this grant, contingency budget across a number of projects has not been needed. Along with a revised cashflow for the work at Hampton Dene.

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Basic Needs Funding	8,000	0	-6,500	0	1,500	1,200	1,198	-302	Due to delays in receiving planning for the build at Aylestone School the works have started later than anticipated
Childcare Expansion Capital Grant 2023-24	296	-13	-130	0	153	239	183	30	Projects have been able to deliver earlier than anticipated
School Accessibility Works	1,143	-93	-500	0	551	551	536	-15	
Children's residential homes for 11 to 18 year olds	424	0	0	0	424	424	424	0	
C & F's S106	2,369	0	-1,550	0	819	1,137	1,076	257	Projects have been able to deliver earlier than anticipated
<b>Total Childrens &amp; Young Peoples (Including Schools)</b>	<b>26,193</b>	<b>1,094</b>	<b>-8,758</b>	<b>379</b>	<b>18,908</b>	<b>16,436</b>	<b>15,280</b>	<b>-3,628</b>	
Work to Shire hall Annex (Care Leavers Base)	0	15	0	0	15	15	5	-10	
Estates Capital Programme 2019/22	331	432	0	0	763	763	736	-27	
Residual property works identified in the 2019 condition reports	0	365	0	0	365	100	87	-278	All 24 projects will have been completed; a number were delivered under budget and the £90k contingency and £75k for Three Elms Roofing were not required.

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Estates Building Improvement Programme 22-25	1,053	26	0	0	1,079	750	592	-488	Underspend due to a combination of projects being delivered under budget and re-programming of works to account for receipt of statutory approvals and delivery during seasonal restrictions. Some additional safety works are being delivered in 2026 on one project.
Estates Building Improvement Programme 2023-25	1,768	201	-1,450	0	519	400	304	-214	Underspend due to delays commissioning projects and some schemes being delivered under budget.
Estates Building Improvement Programme 2024-27	1,525	212	-740	0	997	800	860	-137	Underspend due to delays commissioning projects and some schemes being delivered under budget.
Building works from 2022 Condition Surveys	1,050	6	-860	0	196	196	137	-59	Underspend due to delays commissioning projects and some schemes being delivered under budget.
Shire hall Improvement Works	2,935	0	-2,685	0	250	0	0	-250	There have been delays to the project while an option review has taken place
Property Improvements in Care Homes	604	325	-285	0	644	544	597	-47	Projects delivered under budget.
Estates Building Improvement Programme 2025-28	1,327	0	-830	0	497	100	118	-379	Underspend due to delays in commissioning projects and receiving statutory approvals.
<b>Total Economy &amp; Environment (Council Asset Investment)</b>	<b>10,593</b>	<b>1,582</b>	<b>-6,850</b>	<b>0</b>	<b>5,325</b>	<b>3,668</b>	<b>3,437</b>	<b>-1,888</b>	

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Highway Maintenance Block DfT (previously LTP)	15,466	0	0	5,882	21,348	21,348	21,348	0	
Resurfacing Herefordshire Highways	10,000	81	0	0	10,081	10,081	9,771	-311	The contingency budget was not required and therefore created an underspend, but the budget will be carried forward to 26/27
City and Market Town Public Realm Investment	1,200	0	0	-1,200	0	0	0	0	This work will now be funded by Local Transport Grant to reduce the borrowing amount in the capital programme
Highways Infrastructure Investment	6,485	816	0	0	7,301	7,263	6,514	-786	BBLP have asked to carry some budget forward for delivery that will slip into 26/27 due to the wet weather at the start of 2026
Public Realm Improvements for Ash Die Back	494	-17	0	0	477	553	551	74	Works are progressing faster than expected so there will be accelerated spend against 26/27 budget
E & E's S106	3,904	0	-2,403	0	1,501	1,841	1,594	93	The CCG income was not passported over as anticipated at Q4
Play Area Investment	500	0	-250	0	250	200	0	-250	£500k from 25/26 will be repurposed to allow the use of funding without requirement for CAT. The £500k for 26/27 is earmarked to be spent in full.
Public Realm Services Fleet	0	0	0	0	0	0	0	0	
Public Realm Mobilisation	0	0	0	0	0	0	0	0	
Road Safety Schemes	1,500	0	-1,180	-320	0	0	0	0	This work will now be funded by Local Transport Grant

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Traffic Signal Obsolescence Grant and Green Light Fund	271	267	0	0	538	538	473	-66	BBLP have asked to carry some budget forward for delivery that will slip into 26/27
<b>Total Economy &amp; Environment (Highways &amp; Public Space)</b>	<b>39,820</b>	<b>1,147</b>	<b>-3,833</b>	<b>4,362</b>	<b>41,496</b>	<b>41,824</b>	<b>40,250</b>	<b>-1,246</b>	
Integrated Wetlands	1,686	0	0	0	1,686	1,339	1,337	-349	Dilwyn wetland and Lucton PTP schemes are proving to be unviable for delivery and funding is likely to be reallocated pending decisions in 26/27
Natural Flood Management	373	-4	-40	0	329	329	255	-74	Wet weather caused delays to both the implementation of the NFM measures, and the value of claims processed under the grant scheme. We anticipate these measures being delivered by the end of 2026.
Local Electric Vehicle Infrastructure Capital Fund (LEVI)	424	0	-424	0	0	0	0	0	
LEVI Pilot Fund Grant	96	0	-60	0	36	21	0	-36	All sites proposed by the contractor have been approved by the councils' internal project team however due to significant delays from the contractor spend has been reprofiled.
Wye Valley National Landscape	0	44	0	889	934	900	930	-3	
Solar Photovoltaic Panels	535	0	-385	0	150	0	0	-150	Spend reprofiled whilst work is undertaken to review project in context of changes in solar photovoltaic technology

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									conversion rates and efficiencies.
Yazor Brook	260	0	0	0	260	50	53	-207	The scope of works required, agreed by all parties, has considerably reduced and therefore there is an underspend on the original budget to deliver the works
Waste	11,393	0	-6,200	0	5,193	1,882	397	-4,796	Expenditure for introduction of new food waste service delayed due to Government funding announcement delays and expenditure on purchase of bins for garden waste service reduced in this financial year to half until subscriptions increase sufficiently to order more. Garden Waste vehicles have arrived later than forecast
Home Upgrade Grant	0	70	0	0	70	70	70	0	
Warm Homes Grant	0	0	0	501	501	648	692	192	Due to effective delivery of the programme more grant has been awarded in year
Herefordshire Flood Risk Mitigation	1,055	0	-805	0	250	250	40	-210	Spend during 2025/26 was lower than anticipated due to the onboarding of new officers and responses to several significant flood events, which reduced capacity for option development. Scheme

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									development funding and new modelling software are supporting the assessment of viable interventions.
<b>Total Economy &amp; Environment (Environmental)</b>	<b>15,822</b>	<b>110</b>	<b>-7,914</b>	<b>1,390</b>	<b>9,409</b>	<b>5,489</b>	<b>3,775</b>	<b>-5,634</b>	
UK Shared Prosperity Fund	0	0	0	401	401	401	401	0	
HWGTA - Development of Vocational Work Based Skills Investment	2,000	0	0	0	2,000	0	0	-2,000	We are awaiting the final business case from HWGTA before this project can commence
Employment Land & Incubation Space in Market Towns	11,318	0	-5,304	-2,053	3,961	1,193	1,047	-2,914	Spend re-profiled into 26/27 due to works starting on-site later than planned, Jan/Feb '26 following programme adjustment by contractor to account for planning infrastructure approvals.
Rural Prosperity Fund	0	0	0	512	512	512	512	0	
<b>Total Economy &amp; Environment (Economic Growth)</b>	<b>13,318</b>	<b>0</b>	<b>-5,304</b>	<b>-1,140</b>	<b>6,874</b>	<b>2,106</b>	<b>1,960</b>	<b>-4,914</b>	
Hereford City Centre Transport Package	7,875	196	-3,029	0	5,042	2,000	2,330	-2,712	No requirement to remove contaminated soil from site as initially considered.
Hereford ATMs and Super Cycle Highway	711	0	-711	0	0	0	0	0	
Active Travel Fund 4	0	172	0	0	172	172	172	0	
Active Travel Fund 5	0	0	-99	99	0	0	0	0	
Consolidated Active Travel Fund	0	0	-265	265	0	0	0	0	

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Hereford Western Bypass Phase 1	8,620	0	-6,520	0	2,100	2,100	1,026	-1,074	The original land purchase programme did not fully reflect the extent of the role of the pre-construction services contractor in the process, particularly in relation to how and when land is vacated
Stronger Towns Fund - Greening the City	0	288	0	0	288	288	288	0	
LUF - Active Travel Measures (north of river)	3,053	0	-1,326	0	1,727	1,451	907	-819	Aylestone Hill and Commercial Road schemes paused to avoid major town centre disruption whilst Holme Lacy Road and Cadent schemes progress
LUF - Active Travel Measures (south of river)	5,029	3,634	-6,000	0	2,663	809	1,777	-887	Holme Lacy Road scheme was delayed whilst traffic management was fully considered
Local Transport Grant	0	0	0	5,862	5,862	5,837	5,862	0	
Council school transport fleet	350	0	-350	0	0	0	0	0	
Bus Service Improvement Plan	0	0	0	1,108	1,108	1,108	210	-898	This project is now on target for activity in June 2026 following initial delays in the appointment of a contractor and procurement challenge
<b>Total Economy &amp; Environment (Transport)</b>	<b>25,638</b>	<b>4,290</b>	<b>-18,300</b>	<b>7,334</b>	<b>18,962</b>	<b>13,765</b>	<b>12,572</b>	<b>-6,390</b>	

<b>Total</b>	<b>149,247</b>	<b>11,708</b>	<b>-60,332</b>	<b>13,198</b>	<b>113,820</b>	<b>93,968</b>	<b>85,991</b>	<b>-27,830</b>
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Projects likely to be delayed into 26/27, some with no decisions yet made on spend, others with delays in delivery.

-25,015

Project to deliver under budget or not spend full grant allocation

-2,814

Table B – Overall Capital Programme position 2025/26

Scheme Name	Prior Years £000s	2025/26 budget £000s	2026/27 budget £000s	2027/28 budget £000s	2028/29 budget £000s	2029/30 budget £000s	Total budget £000s
Disabled facilities grant	0	3,571	2,200	2,200	0	0	7,971
Empty Property Investment & Development	0	580	286	0	0	0	866
Acquisition Fund for Housing Provision	111	2,589	2,300	0	0	0	5,000
Merton Meadow - Brownfield Land Release Fund	393	1,607	0	0	0	0	2,000
Swimming Pool Support Fund	0	60	0	0	0	0	60
Libraries Improvement Fund	31	31	0	0	0	0	62
Stronger Towns Fund - Hereford Museum & Art Gallery Redevelopment	2,883	1,540	10,525	5,581	0	0	20,529
Stronger Towns Library & Learning Centre relocation to Shire hall	340	152	2,064	450	0	0	3,005
Community Capital Grants Scheme	4	1,376	600	20	0	0	2,000
<b>Total Community Wellbeing Including Housing</b>	<b>3,761</b>	<b>11,507</b>	<b>17,975</b>	<b>8,251</b>	<b>0</b>	<b>0</b>	<b>41,493</b>
Windows Server Upgrades	293	37	0	0	0	0	330
Device and Ancillary kit replacement programme	0	230	578	185	0	0	993
M365 E5 Implementation	491	79	0	0	0	0	570
Planning & Regulatory Services software	3	350	923	120	0	0	1,396
Contact Centre Telephony Replacement	15	67	0	0	0	0	82
Wide Area Network (WAN) Replacement	165	121	0	0	0	0	286
School Route Planning Software	0	50	0	0	0	0	50
IT System Upgrades & Server Replacements 2025-26	0	318	182	0	0	0	500
CCTV Equipment Upgrades	0	89	0	0	0	0	89
<b>Total Corporate Services (IT &amp; Transformation)</b>	<b>967</b>	<b>1,340</b>	<b>1,683</b>	<b>305</b>	<b>0</b>	<b>0</b>	<b>4,296</b>
Schools Capital Maintenance Grant	0	3,196	1,200	1,200	0	0	5,596
Peterchurch Area School Investment	953	6,523	3,377	0	0	0	10,853
Brookfield School Improvements	2,181	3,641	0	0	0	0	5,822

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High Needs Grant	483	2,103	6,784	0	0	0	9,369
Basic Needs Funding	560	1,500	11,810	5,006	0	0	18,877
Childcare Expansion Capital Grant 2023-24	13	153	130	0	0	0	296
School Accessibility Works	759	551	1,193	0	0	0	2,503
Children's residential homes for 11 to 18 year olds	0	424	0	0	0	0	424
C & F's S106	0	819	1,297	1,550	0	0	3,665
<b>Total Childrens &amp; Young Peoples (Including Schools)</b>	<b>4,949</b>	<b>18,908</b>	<b>25,790</b>	<b>7,756</b>	<b>0</b>	<b>0</b>	<b>57,404</b>
Work to Shirehall Annex (Care Leavers Base)	85	15	0	0	0	0	100
Estates Capital Programme 2019/22	5,119	763	0	0	0	0	5,882
Residual property works identified in the 2019 condition reports	957	365	0	0	0	0	1,322
Estates Building Improvement Programme 22-25	1,927	1,079	0	0	0	0	3,007
Estates Building Improvement Programme 2023-25	1,558	519	990	0	0	0	3,067
Estates Building Improvement Programme 2024-27	689	997	483	0	0	0	2,169
Building works from 2022 Condition Surveys	4	196	974	350	0	0	1,524
Shire hall Improvement Works	0	250	3,750	0	0	0	4,000
Property Improvements in Care Homes	225	644	285	0	0	0	1,154
Estates Building Improvement Programme 2025-28	0	497	2,622	526	0	0	3,645
<b>Total Economy &amp; Environment (Council Asset Investment)</b>	<b>10,564</b>	<b>5,325</b>	<b>9,104</b>	<b>876</b>	<b>0</b>	<b>0</b>	<b>25,870</b>
Highway Maintenance Block DfT (previously LTP)	0	21,348	23,967	27,449	29,695	33,948	136,407
Resurfacing Herefordshire Highways	0	10,081	0	0	0	0	10,081
City and Market Town Public Realm Investment	0	0	0	0	0	0	0
Highways Infrastructure Investment	7,354	7,301	6,385	0	0	0	21,040
Public Realm Improvements for Ash Die Back	581	477	240	118	0	0	1,416
E & E's S106	0	1,501	4,207	2,429	0	0	8,137
Play Area Investment	0	250	750	0	0	0	1,000
Public Realm Services Fleet	0	0	1,322	0	218	0	1,540
Public Realm Mobilisation	0	0	450	0	0	0	450
Road Safety Schemes	0	0	0	0	0	0	0
Traffic Signal Obsolescence Grant and Green Light Fund	3	538	0	0	0	0	541

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<b>Total Economy &amp; Environment (Highways &amp; Public Space)</b>	<b>7,939</b>	<b>41,496</b>	<b>37,321</b>	<b>29,996</b>	<b>29,913</b>	<b>33,948</b>	<b>180,612</b>
Integrated Wetlands	2,676	1,686	398	0	0	0	4,760
Natural Flood Management	555	329	390	0	0	0	1,274
Local Electric Vehicle Infrastructure Capital Fund (LEVI)	0	0	120	240	120	644	1,124
LEVI Pilot Fund Grant	24	36	60	0	0	0	120
Wye Valley National Landscape (previously AONB)	0	934	0	0	0	0	934
Solar Photovoltaic Panels	1,064	150	535	385	0	0	2,134
Yazor Brook	0	260	0	0	0	0	260
Waste	0	5,193	0	6,200	0	0	11,393
Home Upgrade Grant	0	70	0	0	0	0	70
Warm Homes Grant	0	501	1,003	982	0	0	2,485
Herefordshire Flood Risk Mitigation	0	250	1,805	0	0	0	2,055
<b>Total Economy &amp; Environment (Environmental)</b>	<b>4,318</b>	<b>9,409</b>	<b>4,311</b>	<b>7,807</b>	<b>120</b>	<b>644</b>	<b>26,609</b>
UK Shared Prosperity Fund	0	401	0	0	0	0	401
HWGTA - Development of Vocational Work Based Skills Investment	0	2,000	0	0	0	0	2,000
Employment Land & Incubation Space in Market Towns	866	3,961	1,460	8,360	0	0	14,648
Rural Prosperity Fund	0	512	0	0	0	0	512
<b>Total Economy &amp; Environment (Economic Growth)</b>	<b>866</b>	<b>6,874</b>	<b>1,460</b>	<b>8,360</b>	<b>0</b>	<b>0</b>	<b>17,561</b>
Hereford City Centre Transport Package	38,908	5,042	3,029	0	0	0	46,979
Hereford ATMs and Super Cycle Highway	0	0	1,000	0	0	0	1,000
Active Travel Fund 4	134	172	0	0	0	0	306
Active Travel Fund 5	0	0	99	0	0	0	99
Consolidated Active Travel Fund	0	0	499	234	234	234	1,202
Hereford Western Bypass Phase 1	356	2,100	13,584	11,700	12,560	0	40,300
Stronger Towns Fund - Greening the City	116	288	0	0	0	0	404
LUF - Active Travel Measures (north of river)	1,097	1,727	716	926	0	0	4,466
LUF - Active Travel Measures (south of river)	533	2,663	6,000	0	0	0	9,197
Local Transport Grant	0	5,862	5,975	6,966	7,775	8,584	35,162

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Council school transport fleet	0	0	0	0	0	0	0
Bus Service Improvement Plan	0	1,108	900	918	936	954	4,815
<b>Total Economy &amp; Environment (Transport)</b>	<b>41,144</b>	<b>18,962</b>	<b>31,802</b>	<b>20,744</b>	<b>21,505</b>	<b>9,772</b>	<b>143,930</b>

<b>Total</b>	<b>74,508</b>	<b>113,820</b>	<b>129,447</b>	<b>84,096</b>	<b>51,538</b>	<b>44,364</b>	<b>497,774</b>
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	2025/26 Budget £000s	2026/27 Budget £000s	2027/28 Budget £000s	2028/29 Budget £000s	2029/30 Budget £000s	Total
February 2025 Council Approved Budget	155,247	87,507	38,599	218	-	281,571
Reprofile Budget	-60,332	24,979	22,029	12,680	644	0
Project Removal Council February 2026	-1,520	-9,682	-	-	-	-11,202
Removal of WVT Project	-6,000	-	-	-	-	-6,000
24/25 Carry Forwards	11,708	5,978	-	-	-	17,686
Additional Grants	14,718	20,665	23,468	38,640	43,720	141,211
<b>Revised Capital Budget</b>	<b>113,820</b>	<b>129,447</b>	<b>84,096</b>	<b>51,538</b>	<b>44,364</b>	<b>423,266</b>

Grant Additions since approval of Capital Programme by Council in February 2025	2025/26	2026/27	2027/28	2028/29	2029/30	£000s
MHCLG - UKSPS 25/26 Grant	401					401
DfT - Active Travel Fund 5 Grant	99					99
DfT - Additional 25/26 LTP Grant	5,882					5,882
DfT - CATF Grant	265	234	234	234	234	1,202
DfT - BSIP Grant	1,108	900	918	936	954	4,815
DESNZ - Warm Homes Grant	501	1,003	982			2,485
DEFRA - Rural Prosperity Fund 25/26	512					512

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Sport England - Swimming Pool Fund	60					60
DfE - Additional Schools Maintenance Grant 25/26	379					379
DfE - High Needs Grant		2,466				2,466
DfE - Basic Needs Grant		1,587	1,006			2,593
DfT - Local Transport Grant 25/26	5,837					5,837
Employment Land - unsecured grant	- 2,053					(2,053)
WVNL - Welsh Gov and DEFRA Grants	889					889
HMAG - Clore Duffield			200			200
HMAG - Salix			1,075			1,075
HMAG - NHLF			104			104
DfT - Local Transport Grant 26/27 to 29/30		5,975	6,966	7,775	8,584	29,300
DfT - Highway Maintenance Block 26/27 to 29/30		8,501	11,983	29,695	33,948	84,127
EA - Flood Grant	25					25
MHCLG - Additional DFG 25/26	813					813
<b>Total grant additions since approval by Council in February 2025</b>		<b>14,718</b>	<b>20,665</b>	<b>23,468</b>	<b>38,640</b>	<b>43,720</b>
						<b>141,211</b>

Funding by Capital Grants that have to be spent in year or following year (may be part funding)